

Report of Chief Officer Housing Management

Report to Housing Advisory Board

Date: 20 June 2017

Subject: Progress in Delivering the Housing Strategy 2016-2021

Are specific electoral wards affected? If relevant, name(s) of ward(s):	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Are there implications for equality and diversity and cohesion and integration?	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
Is the decision eligible for call-In?	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No
Does the report contain confidential or exempt information? If relevant, access to information procedure rule number: Appendix number:	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Summary of main issues

A refresh was undertaken of the Housing Strategy during 2016, to incorporate updates on priorities, to reflect changes in Government Policy and to include more recent examples of how we are supporting the delivery of priorities. It is a 5 year strategy which will run up to 2021.

The strategy includes 6 themes:

- Affordable housing growth
- Improving housing quality
- Promoting independent living
- Creating sustainable communities
- Improving health through housing
- Meeting the needs of older residents

Targets to measure success in the delivery of the key strategy themes are identified within the strategy. It was agreed that progress in delivering the strategy targets will be reported to Housing Advisory Board on a six monthly basis.

Significant progress has been made in delivering the Housing Strategy priorities during 2016/17 which is highlighted in this report. As we move into the second year of the Housing Strategy a greater focus will be placed on strengthening the collaborative leadership of the Housing Strategy through strategic partners, in order to embed the Housing Strategy priorities across all partners.

Recommendations

Housing Advisory Board is invited to:

- comment on progress in delivering the six themes of the Housing Strategy;
- support the development of arrangements for the collaborative ownership and delivery of the Housing Strategy priorities.

1 Purpose of the Report

- 1.1 The report provides Housing Advisory Board with a progress report at the end of 2016/17 in relation to the delivery of the Housing Strategy themes, including 2016/17 performance against strategy targets.
- 1.2 The report also highlights the key priorities for 2017/18, including any changes to priorities or targets from the original strategy, and the reasons for these changes.
- 1.3 Also included within the report are some initial proposals to strengthen our arrangements with key partners to ensure collaborative ownership and leadership of the delivery of the housing strategy themes.


2 Background information

- 2.1 The Housing Strategy is one of Leeds' key strategic plans, enabling the Council and its partners to form a clear understanding of the city's housing challenges and identify innovative solutions to meet the needs and aspirations of communities.
- 2.2 The current Housing Strategy was published on the Council's website and shared with key partners in autumn 2016. It is a five year strategy for the period 2017-21. The strategy includes six key themes of affordable housing growth, improving housing quality, promoting independent living, creating sustainable communities, improving health through housing and meeting the needs of older residents. A copy of the strategy is included in Appendix 1.
- 2.3 The strategy emphasises the importance of Leeds City Council working with its key partners to support the delivery of priorities and targets, outlining how a number of forums will be used to provide leadership to and co-ordinate the delivery of the themes. It was also agreed that progress will be reported to Housing Advisory Board every 6 months, in June and February of each year.

3 Main issues


- 3.1 A summary of progress for each of the six themes is identified below:
- 3.2 1 – Affordable Housing Growth

Targets	Actual
1,158 affordable homes p.a. over the next 5 years	930 (TBC)
640 new affordable homes for rent through HCA Programme by 2021	458 (15/16 + 16/17)
1,000 new Council Homes by 2020 of which 100 empty homes acquired and let as Council Housing by 2018	612 (98 empty acquisitions)
New mixed tenure affordable homes delivered through Section 106 agreements	101
3,200 empty properties returned back into occupation each year	2400
Net reduction of 400 empty properties per annum up to 2017	437



- 3.2.1 The Council continues to work proactively with developers and housing associations in order to facilitate affordable home ownership. However, we are still awaiting details of how Starter Homes, through the Housing and Planning Act, will support an increase in affordable home ownership.
- 3.2.2 The delivery estimate for the number of affordable homes for rent during 2016/17 is currently 930 units. This is below the target of 1,158 identified in the Core Strategy. 458 affordable homes have been delivered during 2015/16 and 2016/17 using HCA grant funding and a further 679 affordable homes will be delivered via the HCA Shared Ownership and Affordable Housing Programme up to 2021. In addition to this, 101 affordable homes were delivered via section 106 arrangements during 2016/17.
- 3.2.3 Developments continue to be delivered collaboratively with partner housing associations, e.g. redevelopment of a former Council owned sheltered housing scheme in Hunslet by Unity Housing Association to provide 17 units of affordable housing for rent, including a mixture of general needs homes and adapted bungalows.
- 3.2.4 The Council has continued to deliver its Council Housing Growth programme, with delivery to date of 612 units, including buying back 98 long term empty property acquisitions. Cardigan Green in Bramley was developed during 2016/17 to provide 8 affordable homes for rent on a former derelict site with a history of anti-social behaviour.
- 3.2.5 The Council has now delivered on its Core Strategy commitment to bring 2,000 empty homes back into use by the end of 2016/17, in support of need for 70,000 new homes in the city by 2028 identified in the Core Strategy. During 2016/17, the overall number of empty homes reduced to 3340, a reduction of 12% from the previous year. This included the return of 80 complex long term empty properties via the Empty Homes Doctor service, a social enterprise business working closely with Leeds City Council.
- 3.2.6 While further reductions in empty homes can be achieved, a net reduction of 400 per year becomes more difficult due to the overall reduction in the number of long term empty properties. It is therefore proposed that the target is removed for 2017/18, with a greater focus on improving the quality of private rented housing.
- 3.3 2 – Improving Housing Quality


Targets	Actual
£80m investment programme p.a. in Council Housing to 2024	£74m
Deliver Phase 1 of District Heating Framework in accordance with business case	Underway
Deliver Leeds Neighbourhood Approach in Holbeck up to 2019	Underway
Deliver Leeds Rental Standard by 2017	Complete



- 3.3.1 The Council delivered £74m in capital investment to its Council Housing stock during 2016/17, which while slightly below target was due to longer lead in times with some more complex schemes. The projected annual investment programme up to 2024 remains at around £80m and an investment programme of £81m for 2017/18 was approved by the Council's Executive Board in February 2017. The Council's Asset Management Strategy was endorsed by Housing Advisory Board in February 2017 and will be presented to Executive Board in November 2017 as part of the Housing Revenue Account Business Plan.
- 3.3.2 The procurement of the housing District Heating Network (covering properties in Lincoln Green, Ebor Gardens and Saxton Gardens) is complete and once fully contracted work is expected to start on site in October 2017. Work to replace heating systems in homes will begin from mid 2018, and all works are expected to be completed by the end of 2019.
- 3.3.3 Private rented sector regulation has continued to deliver improvements in housing quality during 2016/17, with 1241 properties inspected and 2011 hazards identified. 5647 people benefited from intervention through private sector regulation.
- 3.3.4 The Leeds Neighbourhood Approach in Holbeck continues to deliver positive outcomes, with 291 out of 404 properties inspected and 515 hazards identified and being addressed, 315 referrals made for additional support and 63 properties brought back into use. £1.2m has been made available to continue inspection work in Holbeck for the next three years, and £4.5m has been identified to deliver group repair work in the area.
- 3.3.5 The Leeds Rental Standard was launched with key private rented partners in May 2017. This is a new accreditation scheme which sets a minimum standard for private rented housing in Leeds, and landlords who are accredited receive a number of benefits, including discounted HMO licensing fee. Unipol accredited landlords have been passported to the scheme and the scheme will be actively marketed across the private rented market during 2017/18 to maximise membership and promote awareness to private rented tenants.
- 3.3.6 This greater focus on co-regulation will enable Leeds City Council to focus its involvement in the worst landlords in the city. The Rogue Landlord Unit was established in 2016, which has served 31 Improvement Notices, 14 Prohibition Orders and initiated three landlord prosecutions. Ambitious targets have been set for 2017/18, to increase the number of property inspections from 1961 in 2016/17 to 2500 in 2017/18 and the number of people benefitting from inspection activity from 5647 to 7000 people.

3.4 3 – Promoting Independent Living

Targets	Actual
Reduce numbers living in emergency temporary accommodation to 50 by 2018	59
No families in bed and breakfast	0
4,000 homeless preventions each year	5,982
90% of major adaptations completed in target timescales	97%
100% of 16 and 17 year olds and care leavers under 21 living in Council Housing have a support plan in place	Reporting in progress
People who are in need of support are assisted to maintain, achieve and progress towards independent living	7,751



- 3.4.1 Leeds has continued to make significant progress in the management of homelessness in the city. The numbers living in emergency temporary accommodation has reduced to 59 and we are on target to reduce this to 50 by 2018. No homeless families were placed in bed and breakfast during 2016/17. This is a much more positive position than other similar cities (Birmingham has 1392 and Manchester 1092 living in emergency temporary accommodation).
- 3.4.2 The number of rough sleepers remains low at an average of 13 (from street sweeps between January and April 2017), but it is a priority for Leeds to reduce this further during 2017/18, to 5 by March 2018. A focus will be placed on bringing entrenched rough sleepers off the streets through the careful allocation of properties, furniture provision and intensive support.
- 3.4.3 For a number of years, Leeds has placed a greater emphasis on maximising homeless preventions, by helping people to remain in their existing home, or to make a planned move into suitable housing. 5982 homeless preventions were achieved during 2016/17, exceeding the annual target of 4000. The government introduced a new grant allocation formula for the Flexible Homelessness Support Grant in 2017/18 which has increased the level of resources available to Leeds to support its homeless prevention work over the coming year.
- 3.4.4 Leeds City Council and partners have been working over the last few years to strengthen support provided to younger people in their tenancies. Through the Young Persons Move On Group a number of key agencies meet to review cases and agree collaborative and proactive support to younger people. Housing Leeds is also developing its support offer to younger tenants, to ensure that all tenants under 18 have a support plan in place. This will become embedded during 2017/18.
- 3.4.5 Housing related support remains a priority for Leeds, to support independence through a visiting support service and supported accommodation service. 7,751 people and families were supported through the programme during 2016/17. Following a review of the Housing Related Support Service the procurement of major new services is complete. These include:

Engage Leeds – the new visiting support service providing a flexible and responsive citywide service to 1500 individuals and families, working together to prevent homelessness, sustain tenancies and integrate into communities. The

Engage Leeds partnership is made up of four organisations – Gipsil, Barca-Leeds, Connect Housing and Riverside Care and Support and became operational on 1 April 2017.

Beacon – the new temporary supported accommodation service, delivering person centred accommodation for individuals and families. The Beacon partnership is made up of Leeds Housing Concern, Foundation and Touchstone and will become operational on 1 July 2017.

Leeds Housing Related Support Gateway – streamlined pathway into Housing Related Support services, and facilitated information sharing between partners.

The main priority for the coming year is to embed the new framework with partners. An updated performance framework is in place with a main focus on monitoring prevention, sustainment and community integration.

Housing Leeds has reviewed the management of major adaptations to public and private sector homes, and brought together teams to ensure a more co-ordinated approach to the management of adaptations. This has resulted in an increase in adaptations performance, with 97% of major adaptations being completed within target timescales. It is a priority for 2017/18 to review policies and procedures linked to the management of adaptations to maximise efficiency and streamline processes as much as possible.

3.5 4 – Creating Sustainable Communities

Targets	Actual
Satisfaction with the Leeds Anti-Social Behaviour Team is 90%	91.6%
Tenant Satisfaction with the neighbourhood as a place to live is 78% by 2021	72%
Finalise Site Allocation Plan for Gypsy and Travellers	Due 2017
Deliver 8 units of Gypsy and Travellers accommodation on Kidacre Street by September 2017	Due late 2017
Reduced number of domestic violence and abuse incidents and repeat victims	



3.5.1 The number of new Anti-Social Behaviour enquiries increased slightly during 2016/17, with 56% of enquiries relating to noise nuisance. We continue to secure positive outcomes through the use of powers within the Anti-Social Behaviour Crime and Policing Act 2014 and Environmental Protection Act, including the use of ASB Injunctions, Closure Orders and Section 80 Noise Abatement Notices. We are also considering how the use of Public Space Protection Orders can be extended. Satisfaction with services provided on ASB cases increased slightly during 2016/17 to 91.6%. Leeds Anti-Social Behaviour Team has a dedicated Housing Team which is able to provide more intensive work in areas of Council Housing.

3.5.2 As part of a Housing Leeds Survey of Council Housing Tenants and Residents in late 2016, satisfaction declined with the neighbourhood as a place to live, by 4%, to 72%. Particular issues were identified with the management of anti-social

behaviour and noise nuisance. In response to this, Housing Leeds is working closely with Leeds Community Safety and the Police to improve training and procedures linked to anti-social behaviour, and to strengthen partnership working in the management of cases. Progress will be closely monitored during 2017.

- 3.5.3 Leeds City Council has recently reviewed its arrangements for the management of services to neighbourhoods, in order to identify saving opportunities through reducing costs of management and co-ordination, and to improve outcomes for the most deprived and challenging neighbourhoods. This new approach will see the Council targeting resources in areas with the greatest poverty, through a Priority Neighbourhood Approach. Six priority neighbourhoods have been identified and it is a priority for 2017/18 for key services and partners to work together to develop and deliver on commitments to local residents.
- 3.5.4 In a time of reducing public sector resources it becomes more important than ever to achieve value for money through our engagement with communities. A key priority for Leeds and its partners over the coming year is to develop its community engagement activity with a greater focus on Asset Based Community Development (ABCD) principles of building on a community's assets, putting residents at the centre of engagement.
- 3.5.5 The Site Allocation Plan for Gypsies and Travellers is currently being developed and will be finalised in late summer 2017. Also the development of 8 units at Kidacre Street is scheduled and will be completed later in 2017.
- 3.5.6 The Daily Domestic Violence meetings as part of the Front Door Safeguarding Hub have been in place since April 2015. To date there have been 472 meetings and 5131 cases discussed. Other key Breakthrough initiatives include rolling out the Leeds Domestic Violence Quality Mark (a quality assurance framework to promote minimum standards to new partners including the private sector). Between April 2016 and March 2017, 16 organisations attained the quality mark and 5 were reviewed. Many of these partners were new to domestic violence work and include Mears and Keepmoat.
- 3.5.7 Exciting work with the Housing sector has been established with all LCC commissioned housing support services having attained the DV Quality Mark or working towards it. This involves working with housing partners to integrate domestic violence work at every level within the service to ensure policies, practice and workforce development appropriately reflect domestic violence.
- 3.5.8 A successful White Ribbon Campaign was delivered in November 2016. This campaign focuses on encouraging men's involvement in tackling domestic violence. A range of public awareness initiatives were delivered to support the White Ribbon Campaign which fed into the Leeds 16 Days of Action.

3.6 5 – Improving Health Through Housing


Targets	Actual
Increase the number of people accessing prevention, early intervention, harm reduction, treatment and recover support.	Under review
Identify key housing issues which are a barrier to successful treatment and recovery.	Under review
Ensure appropriate housing for people released from prison and leaving residential rehabilitation to support recovery.	Under review
Contribute to the Yorkshire and Humber target of signing up 20,000 customers to White Rose Energy by 2018.	4,000



- 3.6.1 The Affordable Warmth Strategy was adopted in 2016, which developed a three pronged approach to heating and energy efficiency improvements encompassing citywide projects aimed at improving the whole housing stock, targeted initiatives in areas of low income, hard to treat housing and crisis intervention to identify and assist the most vulnerable residents.
- 3.6.2 The Warmth for Wellbeing Service is delivered by Groundwork Leeds in partnership with Care and Repair, to provide utility advice, small smaller energy efficiency works and a crisis fund for emergency repairs. The service has achieved 1865 visits and approximately 3,500 individuals have benefited from improvements.
- 3.6.3 White Rose Energy was established in 2016 as a not for profit energy supplier, working in partnership with Leeds City Council. 4,000 customers have signed up with White Rose Energy, and it is a priority for 2017/18 to increase the number of new customers benefiting from cheaper energy prices.
- 3.6.4 The Rise High Project has now been in place for a number of months, and tenants at four high rise blocks in the Armley area are benefiting from additional support with managing their tenancy, finances and health and wellbeing. There have also been enhanced security measures put in place, including CCTV and monitoring service, and additional property investment is being undertaken. The project is already starting to deliver positive outcomes – arrears have reduced by over 1% and tenancy sustainment has increased.
- 3.6.5 The Council's Executive Board approved for the enhanced management model of the Rise High Project to be rolled out to 19 blocks across the city in February 2017. These blocks will benefit from enhanced security, more intensive tenancy management and additional support. The approach has now been rolled out across the 19 blocks, and it is a priority for 2017/18 to embed the new service offer and evaluate outcomes.
- 3.6.6 Forward Leeds continues to support the Drug and Alcohol Strategy and Action Plan (2016-2018). Forward Leeds works in a coordinated and multiagency manner with Leeds Housing Options and commissioned housing related support providers. Support planning and information sharing will be improved through the newly developed Leeds Housing Related Support Gateway that has been operational from April 2017. The Gateway will facilitate information sharing and streamlined pathways into and through services for service users, including those with drug and alcohol problems and offenders. The Drug and Alcohol Strategy targets are currently under review and so outcomes have not been reported against the targets in the Housing Strategy.

3.7 6 – Meeting the Needs of Older Residents

Targets	Actual
Deliver 2 Council owned extra care schemes by 2019	1 by 2017
Increase the supply of a diverse range of specialist housing options for older people	Under review
Reduce social isolation faced by older residents	Under review
Reduce the number of people who hospital discharge is delayed due to housing	Under review



- 3.7.1 The Council continues to work with a number of agencies to support independence of older Leeds residents and promote social inclusion. A review is currently underway of the Home Independence Service, which provides minor adaptations, home repairs, hospital discharge service and falls prevention service for older and disabled residents. This will help to streamline contract management, performance management and better align services to ensure continuous improvement and remove duplication.
- 3.7.2 A review was also been undertaken of locality based community health development services during 2016/17. In February 2017 the 'Better Together' service was launched which will improve links between local partners to improve health and reduce health inequality by targeting support on communities living in the bottom ten per cent most deprived areas of the city.
- 3.7.3 The first Council owned Extra Care scheme opened in Yeadon in December 2016. The 45 bed scheme is made up of a mixture of affordable homes for rent and shared ownership units, where care and support is available on site 24 hours a day. The scheme is a flagship scheme that was nominated for the Royal Institute of Chartered Surveyors Residential Development of the Year for the Yorkshire and Humber region.
- 3.7.4 The Council is currently developing proposals for the next phase of the Extra Care Programme, which is to deliver a further 200 extra care units by 2020 using Housing Revenue Account resources to attract wider investment in a number of tenure options. These proposals will be considered by Executive Board in July 2017.
- 3.8 Delivering the Housing Strategy
- 3.8.5 It is identified in the Housing Strategy that the strategy priorities and themes cannot be delivered by the Council alone, and emphasised the importance of working with key strategic partners to ensure collaborative ownership of the strategy and its delivery.
- 3.9 For a number of strategy themes, this report evidences that significant progress has been made in developing collaborative leadership to some priority themes, such as the development of co-regulation in the private rented sector through the Leeds Rental Standard. However there are opportunities to strengthen collaborative leadership with key partners and ensuring that their contribution is acknowledged in Housing Strategy updates.
- 3.10 A governance structure was developed some years ago to support the delivery of the previous Housing Strategy via a number of forums:
- Housing Forum – leading activity to deliver an increase in affordable housing;
 - Private Rented Sector Forum – leading activity with private sector landlords to improve the quality of the private rented sector;
 - Leeds Homelessness Forum – leading activity with statutory and third sector organisations to promote independence;

- Leeds Housing Management Forum – leading activity with Registered Providers to deliver the key themes of the strategy.

- 3.11 In addition to the above, there was consultation with involved Council tenants during the Housing Strategy’s development, via VITAL. In developing the updated Tenant Engagement Framework, the Housing Strategy was influenced the priorities for strategic tenant involvement activity.
- 3.12 In reality, the groups are not formally providing collaborative leadership to the delivery of the Housing Strategy, and the groups have had mixed successes in facilitating a collaborative approach with partners. The Leeds Housing Management Forum only met a couple of times, with limited strategic engagement from Registered Providers.
- 3.13 Progress in the delivery of the Housing Strategy is reported to Housing Advisory Board on a bi-annual basis. Housing Advisory Board has a critical role in providing overall leadership to the Housing Strategy delivery, and members of the Board have an important part to play in maximising the opportunity for coloration through strategic partnerships. The views of members of Housing Advisory Board on how this could be achieved are being sought.
- 3.14 It is proposed that the governance arrangements for the Housing Strategy are reviewed during summer 2017, to include a review of the Housing Advisory Board and strategy related forums, to seek opportunities to enhance the collaborative ownership of the strategy priorities. The outcome of the review will be reported back to Housing Advisory Board in September 2017.

4 Corporate considerations

4.1 Consultation and engagement

- 4.2 The Housing Strategy has been developed collaboratively with involvement from key internal partners, including City Development, Community Safety and Public Health. The strategy supports other key Council Strategies including the Core Strategy, Health and Wellbeing Strategy, and action plans linked to the delivery of the Council’s Breakthrough Projects.
- 4.3 Consultation on the Housing Strategy took place between August and October 2016. All key partners were consulted alongside tenants and residents of Leeds. Feedback was used to update the final version of the strategy.
- 4.4 It is important that there is greater engagement with key partners in order to ensure collaborative leadership of the Housing Strategy and the delivery of the strategy priorities. Proposals will be developed during 2017/18 to facilitate this collaboration.

5 Equality and Diversity / Cohesion and Integration

- 5.1 Each of the themes of the Housing Strategy have an important role in supporting equality and diversity issues and promoting cohesion and integration of communities as outlined below:

- Affordable housing growth – ensuring a growth in the supply of affordable housing, particularly for residents who are unable to afford to buy their own home or market rents, through mixed tenure developments;
- Improving housing quality – ensuring that social and private rented sector housing is improved and made more energy efficient in order to ensure the safety and security of disadvantaged and vulnerable tenants and reduce fuel costs;
- Promoting independent living – ensuring that residents who are vulnerable due to age, disability or housing situation are supported to live independently with appropriate levels of support;
- Creating sustainable communities – ensuring that minority and disadvantaged groups are enabled to take an active role in their neighbourhood and community;
- Improving health through housing – ensuring that health inequalities across the city are reduced through more targeted support to particular communities;
- Meeting the housing needs of older residents – ensuring that older residents are supported to live independently with appropriate levels of support.

5.2 An Equality Impact Assessment of the draft Housing Strategy was undertaken during September 2016 and outcomes were used to inform the final strategy.

6 Council Policies and Best Council Plan

6.1 The Housing Strategy is intended to complement a number of strategic Council documents, including the Best Council Plan, Core Strategy and Health and Wellbeing Strategy.

6.2 The strategy also supports the delivery of the Council's eight Breakthrough projects and associated action plans, as follows:

- Tackling domestic violence and abuse;
- Housing growth and high standards in all sectors;
- Making Leeds the best place to grow old in;
- Strong communities benefiting from a strong city;
- Cutting carbon and improving air quality;
- World class events and a vibrant city centre that all can benefit from;
- More jobs, better jobs;
- Early intervention and reducing health inequalities;

7 Resources and value for money

7.1 Resources have been made available to support the delivery of each of the themes of the Housing Strategy, and targets have been set linked to the resources available.

7.2 However, there are a number of risks to resources available, which will impact on our ability to deliver fully on some of the priorities and targets included in the Housing Strategy up to 2021. These are outlined in Section 9 of this report.

7.3 Despite a reduction in resources, the Council and its partners remain committed to delivering the priorities and targets included in the Housing Strategy. It has become more important than ever to achieve value for money, and so through the strategy there is an increasing focus on more efficient ways of delivering priorities - working with partners to deliver priorities as efficiently as possible and empowering communities to take ownership of and actively manage their neighbourhoods.

8 Legal Implications, access to information and call In

8.1 The report does not contain any exempt or confidential information.

9 Risk management

9.2 There are a number of risks which may impact on our ability to deliver fully on some of the priorities and targets included in the Housing Strategy up to 2021. These changes includes the following:

- The 2016 Welfare Reform and Work Act introduced the requirement for all registered providers to reduce social housing rents by 1% for the next 4 years from 2016/17.
- The 2016 Housing and Planning Act introduced a number of risks, including the introduction of fixed term tenancies and the sale of higher value homes.

9.3 As resources available to support the delivery of the Housing Strategy reduce there is a risk that the Council and its partners will not be able to fully deliver on the priorities and targets included in the Housing Strategy. This risk is being managed by developing more innovative approaches to delivering its strategy priorities, which place greater emphasis on partnerships, with other statutory agencies, third sector and community agencies, and the community itself.

9.4 Progress in delivering the strategy priority and targets will be reported to Housing Advisory Board every six months.

10 Conclusions

10.1 The Housing Strategy was refreshed during 2016 to incorporate updates on priorities, to reflect changes in government policy and to include more recent examples of how we are supporting the delivery of priorities. A sixth priority was also added to the plan – meeting the needs of older residents.

10.2 Significant progress has been made in delivering the Housing Strategy priorities during 2016/17 which is highlighted in this report. As we move into the second year of the Housing Strategy a greater focus will be placed on strengthening the collaborative leadership of the Housing Strategy through strategic partners, in order to embed the Housing Strategy priorities across all partners.

10.3 Progress with the delivery of the Housing Strategy will continue to be reported to Housing Advisory Board every six months.

11 Recommendations

11.1 Housing Advisory Board is invited to:

- comment on progress in delivering the six themes of the Housing Strategy;
- support the development of arrangements for the collaborative ownership and delivery of the Housing Strategy priorities.

12 Background documents¹

12.1 None

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.